REPORTING ON PROGRAMME REVIEWS: A research approach

SAAIR, October 2016



Overview

- Purpose of the presentation
- Core QA functions
- 3. UJ context
- 4. Individual Programme Review Reports
- 5. Faculty Programme Review Reports
- 6. Institutional Programme Review Report
- Methodology
- 8. Results
- 9. Observations
- 10. Conclusions



1. Purpose of this presentation

The purpose is to share the process of developing institutional programme review reports in UJ and to elicit comments/recommendations.



2. Core QA functions

The following core QA functions were identified in a survey of 21 SA universities with established QA offices:

- Establishing and sustaining an institutional quality culture
- Review and monitoring
- Alignment with national and institutional quality imperatives
- Range of research-related activities



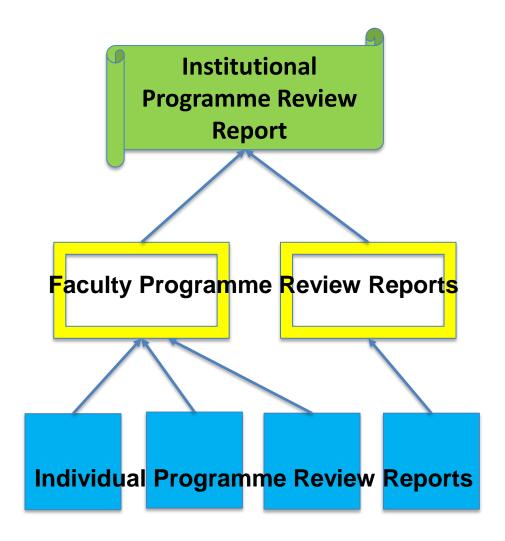
(Geyser, H.C. and Murdoch, N. 2016)

3. UJ context

- UJ has specific annual targets for programme reviews in its Strategic Plan 2025.
- After each programme review, a report is generated in consultation with the panel members i.e. Individual Programme Review Reports.
- A faculty specific Programme Review Report is developed annually by staff members of UQP.
- An Institutional Programme Review Report is generated incorporating all the faculty specific reports.



UJ context (continued)





4. Individual programme review reports

- The chairperson of the panel approves the report before it is distributed to the relevant department, dean and faculty quality structure.
- An Improvement Plan is developed by the department with support from UQP.
- The Quality Working Group screens all Improvement Plans. All UQP staff members are thus familiarised with all reports, not only those that we facilitated.
- The Improvement Plan and Programme Review Report are submitted to the Senate Teaching and Learning Committee (STLC) after approval by faculty structures.

5. Faculty programme review reports

- Faculty Programme Review Reports are developed annually by UQP staff members.
- It includes progress made towards institutional targets per faculty.
- These reports also include an analysis of the external panels' commendations and recommendations per programme per faculty.
- Faculty specific trends identified using findings for 4 years.



6. Institutional Programme Review Report

- The report also focuses on strengths and areas in need of improvement on institutional level.
- Trends in these findings over the previous four or five years are also included.
- The Institutional Programme Review Report (with faculty specific reports attached) is submitted to individual faculties and the STLC.



7. Methodology

- Research project: all UQP staff members involved.
- Analysis of qualitative data to identify categories of commendations and recommendations as independent analysists. At least two staff members analyze the same reports: independently - consensus.
- Identify emerging categories, then clustering into themes.
- Reports: Faculty-specific and institutional.
- Presentations: different audiences.
- Long, tedious process!



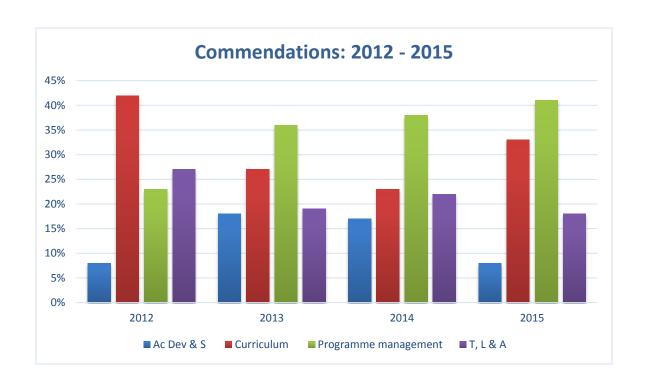
8. Results

For the last four years the commendations and challenges emerging on an institutional level were:

- teaching, learning and assessment,
- curriculum,
- academic development and support and
- programme management.

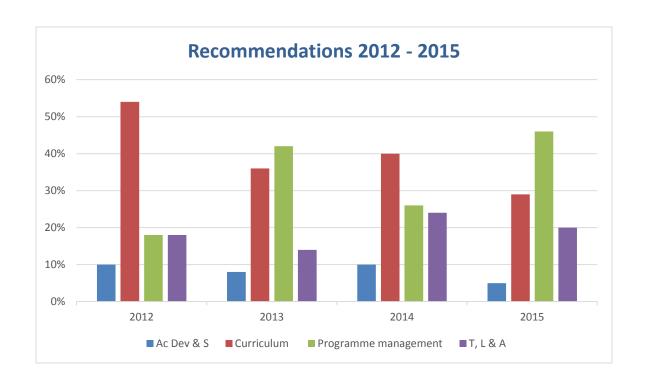


8a. Commendations 2012-2015





8b. Recommendations 2012-2015





9. Observations

- 1. Skills sets required of staff members in UQP include:
- Research: qualitative data
- Interpretation skills
- Report writing
- Presentation skills
- Institutional knowledge
- 2. In-service training required:
- Consultative process: internal and external.



10. Conclusions

- 1. The experience of staff members differ with respect to research skills. Therefore:
 - Process is time consuming
 - Standardised format and content of individual programme review reports important.
- 2. Value added by programme reviews? Some evidence of slow progress as presented to STLC recently:
 - A Head of Department presented on how they do programme management.
 - A Dean presented on the value of programme reviews in his faculty. According to him:
 - "The more the quality improves, the better the market responds."



Questions?

Comments?

Recommendations?

THANK YOU!!

